# INNOVATIVE DESIGN FOR PET ZONE THAT INFLUENCES CUSTOMER BEHAVIOR IN TOPS MARKET

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# A THEMATIC PAPER SUBMITTED IN PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE OF MASTER OF MANAGEMENT COLLEGE OF MANAGEMENT MAHIDOL UNIVERSITY 2021

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# Thematic paper Entitled INNOVATIVE DESIGN FOR PET ZONE THAT INFLUENCES CUSTOMER BEHAVIOR IN TOPS MARKET

was submitted to the College of Management, Mahidol University for the degree of Master of Management on September 12, 2021

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#### ABSTRACT

In an increasingly competitive pet retail industry, Tops Market must rethink its strategy for marketing and sales to maximize customer satisfaction and loyalty. Pet ownership has rapidly increased in Thailand, prompting pet parents to seek out luxury products and healthy food in the market, as well as a pet-friendly environment in which to shop. The behavior of providing the best pet care is a sign of a developing economy, which leads to an increase in purchasing power. However, as far as business strategies go, these brick-and-mortar stores are primarily concerned with price and products commonly sold in the market rather than focusing on the design aspects. With the effective design criteria and strategy, the effect of a pleasant shopping experience induced by ambient factors leads to a higher number of purchases, time, and money spent in Tops Market. The quality of environmental factors includes store layout, shelving & fixtures design, product assortment, lighting, color & theme design, background music, and scent. Furthermore, its effect on the appearance of the retail areas is all reasons for successful sales resulting in customer loyalty and satisfaction.

KEY WORDS: Innovative Design/ Pet Zone/ Supermarket/ Design Criteria/ Consumer Behaviour

66 pages

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# CHAPTER I INTRODUCTION

### 1.1 Background

The pet community in Thailand has been steadily increasing as pet owners' attitudes shift from "pet lovers" to "pet parents" (Yanisa Dechwattanatam, 2020). Since the rise in the trend of DINKs (Dual Income, No Kids), pet parents are concerned about their pets' holistic well-being and treat them as human family members. According to research (Rakuten Insight, 2021), dogs are man's best friend in Thailand, with 47 percent owning one and 42 percent owning a cat. Smaller pets, such as birds, goldfish, hamsters, and rabbits, are less common. As a result, regardless of price, demand for pet-related enterprises such as premium pet food, accessories, healthcare services, grooming, or spa treatments drives the market growth. According to the survey, the market for pet cats and dogs is worth Bt40 billion per year, with an annual increase of at least 10%. (The Nation, 2020). However, because of various product brands and stores in the market, consumer behavior has changed under pet humanization.

Pet ownership has surged in Thailand rapidly, prompting pet parents to seek luxury products and healthy food in the market and a pet-friendly environment in which to purchase. The behavior of providing the best pet care is a sign of a developing economy, which leads to an increase in purchasing power. As a result, many retail stores and hypermarkets, for example, Chatuchak Weekend Market, have a large outdoor section with over 15,000 stalls dedicated to only pets and are well-known for their low prices. In addition, BigC is a sizeable Thai-owned supermarket chain with a pet section that sells inexpensive various pet products such as canned food, treats, accessories, toys, cleaning, and clothes. However, as far as business strategies go, these brick-and-mortar stores are primarily concerned with price and products commonly sold in the market rather than focusing on the design aspects. Aside from pet-specific online platforms and retail stores such as Manoon pet shops, there is still a shortage of one-stop pet zone service at hypermarkets, even though demand exists because hypermarkets are highly efficient, they organize various sections such as grocery, meat & seafood, bakery, and cosmetics to make shopping convenient and easy. Thus, Tops Market, a well-known hypermarket that claims itself as Thailand's most comprehensive premium lifestyle supermarket (Michael Arnold, 2020), sees an opportunity to expand pet care growth, transforming the ordinary into a more special pet zone.

From the perspective of a retail designer, Tops Market has a high potential further to develop its store image in the pet zone. It has made design one of the factors that drive its retail business to align with the world and customer trends. Tops Market also prioritizes product development innovation and unique design to modernize its image in the pet zone. As a result, the concept of a food competition to find new sustainable products evolved, dubbed "Innovative Sustainable Food and FMCG" under the rubric "Innovation for Sustainability" (Polyplus PR, 2020). According to the research, the impact of the store environment can influence consumers' purchasing decisions and behavior (Louise Krümpelmann, 2018), which leads to successful sales and continuous growth in the long run. The physical environment consists of various factors regarding store environment elements and customer satisfaction (Bloemer, J., & Odekerken-Schroder, G, 2002). With the design criteria and strategy, the effect of a pleasant shopping experience induced by store environment elements, the number of purchases, and time and money spent in a store may be higher.

### **1.2 Problem Statement**

To survive in today's business world, the pet retail industry in hypermarkets must rethink its strategy for increasing customer satisfaction and loyalty. As the demand for pet food and products grows, Tops Market must adapt to the changing environment to maintain its market share in the pet industry. Many competitors, including BIG C, Tesco, Chatujak market, pet stores, and retailers, are developing marketing, product assortment, service, price, and promotion strategies. Only a few places focus a premium on the creative design of the store's appearance. Despite the advancement of internet technology and the growth of online shopping, the store image remains critical for brickand-mortar retailers. Due to the high level of competition, the unique selling point becomes a critical factor in winning the market and attracting more customers. Only a limited amount of literature is available about the store environment elements used in hypermarkets in pet zones and, as a result, the effect on customer behavior from their perspectives in design. In addition, the innovative design may improve the shopping experience for customers to stay longer, spend more money, and make repeat purchases.

### **1.3 Research Objectives**

The primary goal of this study is to determine the impact of innovative design in the Tops Market pet zone on consumer behavior toward their perspectives. Furthermore, the purpose of this research is to investigate the factors and elements of interior store design that can sustainably increase customer loyalty and satisfaction.

- To determine the design criteria and strategies in the pet zone in the Tops Market based on customers' perspectives align with their knowledge backgrounds, preferences, and experiences.
- 2. To analyze consumer profiles for their shopping behavior and preferences.
  - a. Demographics: gender, age, education level, occupation, and number of pets.
  - b. Psychographics: attitudes toward their pets, lifestyle, preferences, and expectations.
  - c. Behaviors in purchasing pattern, experiences, and preferences.
- 3. To critically analyze the image of the pet zone in the Tops Market related to the customer's loyalty and satisfaction.
- 4. To recommend design approach and criteria to the Tops Market for pet zones.

#### **1.4 Research Questions**

- 1. What are the design criteria and perspective for the Tops Market's pet zone that influence customer behavior?
- 2. What are the design elements and factors of the pet zone's environment that will help integrate customer loyalty and satisfaction?

- 3. How do customers perceive the pet zone's image in the Tops Market?
- 4. What are the recommendations of the innovative design and design elements for the pet zone in the Tops Market?

# **1.5 Research Scopes**

This study presents the scope of the Tops Market's pet zone image integrated with various elements and factors through innovative design that influences consumer behavior based on ambient design factors, individual preferences, knowledge background, and perspectives.



# CHAPTER II LITERATURE REVIEW

The research of retail design focuses on the store image and environment by applying innovative design to increase a better shopping experience. Therefore, the impact of the store design is mainly from the customers' perspectives toward Tops Market in which they have different knowledge backgrounds, preferences, and experiences. As a result, seven central parts of the literature review are critically concerned about storing environmental factors of the Tops Market relevant to consumers' behavior.

# 2.1 Overview of Pet Industry and Ownership in Thailand

Thailand's pet-related industry is experiencing retail solid volume growth. As a result, from the Statista in pet food Thailand (2021), volume in the Pet Food segment will continue to reach 1,381.8 million kg by 2025. In 2022, the forecast of the Pet Food segment will grow by 5.6 percent in terms of volume. According to the Thai Pet Products Association, Dogs are the largest market segment for pet food, both in revenue and volume holding. Also, based on the study (Rakuten Insight, 2021), dogs rank first among Thai households regarding pet ownership, with 47 percent, followed by cats with 42 percent. Birds and goldfish, on the other hand, rank third with 7 percent.

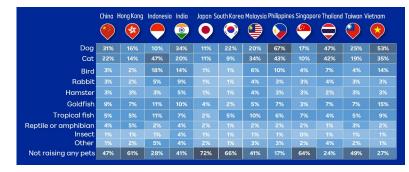


Figure 2.1 Pet Ownership in Asia Source: Rakuten Insight, (2021)

#### 2.2 Overview of Tops Market and Pet Zone

Tops market is a retail store leader of the supermarket chains under Central Food Retail (CFR) in Thailand operating since 1996. Tops Market has a diverse selection of over 20,000 local and international products. (Central Food Retail, 2018). In addition, Tops Market introduces various highlighted zones, including grocery, organic produce, bakery, seafood, snack, food to go, frozen food, wine, health & beauty, and pet. These zones, separated from the overall store layout to highlight the specific area of particular products, aim to appeal to many customers, particularly those in the middle and lower-income brackets. Operators in the hypermarket segment have primarily served these customer segments.

Tops Market sees opportunities to expand its business as the pet industry grows due to pet humanization. It has a diverse product assortment in the pet section under the bay-in-bay concept. According to the research, converting a pet section into a pet zone can increase sales and attract a group of pet parents. According to Figure 2.1, dogs and cats are the most popular pets among smaller pets, such as birds, fish, hamsters, and rabbits. As a result, the primary focus is to serve dog and cat lovers in terms of pet ownership by providing an appropriate product assortment and zone design.

With over 2,000 items, Tops Market offers premium products and food, such as Royal Canin, Hill's Science Diet, Pro Plan, natural and grain-free food made with natural ingredients free of grains, such as corn, and other additives for better health for pets (The Reporter Asia, 2020). For the products, various pet accessories such as beds, clothing, toys, bags, restrooms, and many more are available to meet pets' needs. Because pet humanization is an essential factor in the pet industry, Tops Market must go above and beyond to capture this market by introducing a new concept of a pet zone in terms of retail design to influence consumer behavior.



**Figure 2.2 Existing Pet Zone in Tops Market** 

### 2.3 Importance of Effective Retail Design

Brick-and-mortar retailers face stiff competition from e-commerce sites and other retailers in hypermarkets, thus stimulating design elements to tell a retailer's story are a gateway to success (Michael Solomon, 2020). The retail store environment serves as the ultimate showcase and physical point of contact between the retail brand and the customer. The goal of retail store design is to improve the customer experience and create value. Retail design can completely transform the mood and tone of an establishment. The environment in which customers find themselves can have a significant impact on their behavior in-store.

The retail design combines interior décor, physical layout, graphic communication, and advertising within a store altogether. Effective retail design results in an environment that can increase a better shopping experience for customers through creating a logical layout. The appropriate shelf layout, product assortment, fixtures, lighting, music background, and scent are critical factors that assist customers in making a purchase decision. This physical atmosphere can have a massive impact on consumer's behavior. Creating the right environment is critical for attracting customers and retaining their loyalty and satisfaction. In this digital era and high competition, competing through

effective design can provide a tremendous competitive advantage against other competitors besides the price and promotion.

To meet these evolving customer needs and expectations, retail designers must remove critical information from data collection to ensure stores are desirable for all consumers. As a result, retail designers will be more concerned with health and wellbeing, creating less cluttered, more flexible, modular, and simplified spaces. Aesthetic will also make a strong comeback. Sustainable materials will replace costly and lavish natural resources, and "high design" will lead to "innovative design." (Kyle Jeffery, 2020).

#### **2.4 Consumer Behavior toward Retail Design**

There are two main focuses on consumer behavior in purchasing decisionmaking in terms of store design: dependent variables and independent variables. Consumers' impulse buying behavior is dependent on their knowledge, background, preferences, experiences, and loyalty & satisfaction. On the other hand, independent variables include store layout, shelving & fixtures design, product assortment, lighting, color & theme design, background music, and scent. In this regard, customers' perspectives will lead to retail design based on dependent and independent variables. These variables can reflect the impulse purchasing behavior of consumers, which retailers can use to design a better store environment and shopping experience to meet the most favorable preferences.

Pleasure induced by the store environment can positively correlate with consumer satisfaction (Donovan and Rossiter, 1982). Positive responses may include positive word-of-mouth, repeat visits, and increased time spent in the store, which has been shown in studies to increase the likelihood of purchasing (Donovan and Rossiter, 1982). According to studies, potential customers make a subconscious decision within 90 seconds of entering a store, and 73 percent of purchases occur in-store (Ingrid Velasquez, 2017). As a result, retail design is the first impression that influences customers to enter the shop.

### 2.5 Ambient Factors That Influence Consumer Behavior

The characteristics of the ambient factors can create the uniqueness of the store design to meet customers' needs. Briefly, the design mood theme implies the general store's image. Colors influence consumer perception of the store and the brand. Store layout must correspond to the type of store, and choosing the suitable store layout is critical for presenting the merchandise that provides convenience to customers shopping. Therefore, this research proposes the following possible ambient factors that are basically from the human five senses are as follows:

#### 2.5.1 Store Layout

The retail store layout, also known as store design or layout design, refers to how retailers arrange product displays, fixtures, and merchandise in-store. It is critical in retail management because it creates efficient traffic flow for customers, retail convenience, and accident prevention. According to studies, most people turn right after entering a space, beginning a circulation trail through any designed layout (Alexis Damen, 2021). The most common store layout designs in hypermarkets are the straight store layout, diagonal store layout, and curved store layout.

*The straight store layout* is a simple straight design can entice customers to the store's back, ensuring that all featured merchandise is visible (Alexis Damen, 2021).

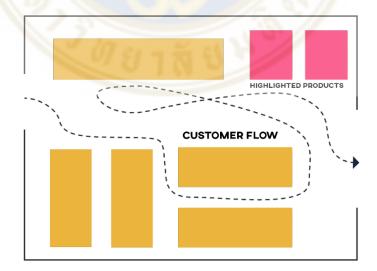
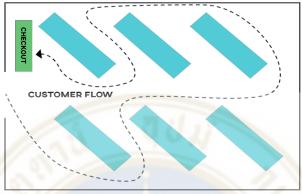


Figure 2.3 The Straight Store Layout Source: (Alexis Damen, 2021)

*The diagonal store layout* includes aisles placed at an angle to expose more merchandise to customers as they walk through the store. It is a grid layout variation that can help direct customers to the checkout counter. This layout is beneficial for space management, making it an excellent choice for retail stores with limited space (Alexis Damen, 2021).





*The curved store layout* focuses on placing rounded product displays, curved walls and corners, and other curved store fixtures to maintain the customer flow. In addition, the layout uses free-standing product displays and can give the impression of higher-quality merchandise, making it an excellent retail design option for luxury retailers and boutiques (Alexis Damen, 2021).

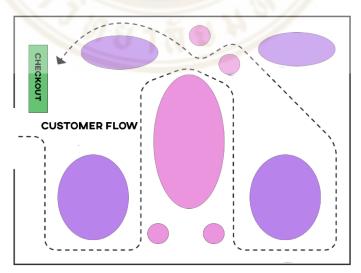


Figure 2.5 The Curved Store Layout Source: (Alexis Damen, 2021)

#### 2.5.2 Retail Shelving & Fixtures Design

Retail shelving is necessary for maximizing space by organizing and displaying products. The three most common types of shelving found in stores are wall shelving, gondola shelving, and racks. Wall shelving can save space while also providing more walking space for customers since it is against the wall. The location of the gondola shelving is mainly in the center of the store to direct traffic for customer flow. This shelving can be changed and rearranged to accommodate the specific retail store layout because it is self-contained. Racks are ideal for displaying small items, such as hair accessories, by hanging them. In addition, shelving design can add a unique look to the zone and the promotional display fixtures, which are an essential part of the store's overall sales strategy. Thus, choosing the right color, materials, and shape to apply to the shelving design can also increase store recognition.

#### 2.5.3 Product Assortment

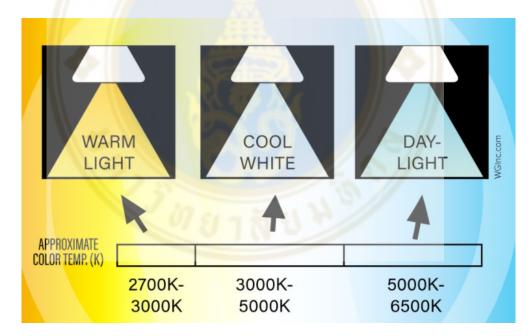
Product assortment, also known as merchandise mix, refers to the variety of products stocked and offered by a retailer. Merchandise is a product or service that is intended for sale and capable of satisfying the consumer (Paul Igbongidi, 2015). According to Scortar (2005), there are three levels to display goods, and each level has a different sales potential: the ground, eye level, and above eye level. The eye level is the most preferred position (1.2-1.5 m.) where the merchandise can mostly attract customers to increase product purchase.

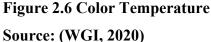
The merchandise consists of two dimensions known as breadth and depth, which ultimately shape a customer's perception of a business (Halley Bondy, 2021). It is a product or service that is intended for sale and capable of satisfying the consumer. A wide range of products (categories) and brands from domestic and import is essential for customers to choose from. Seasonal or highlighted products can increase customer traffic to purchase within a particular store. As a result, retailers can maintain a product assortment mix that suits their customers' needs and helps their businesses thrive by knowing their customers, remaining adaptable, and keeping an eye on trends (Halley Bondy, 2021).

#### 2.5.4 Lighting

The role of lighting in retail design is critical in highlighting product characteristics and setting the atmosphere of the space to create a comfortable and casual shopping environment for customers. Many lighting manufacturers recently offer various lighting systems, such as track, beam, and recessed, to create a different store mood and keep modern (Conitech, 2018) based on the color temperature.

As LED lighting fixtures become more prevalent in terms of function and energy-saving, color temperature or CCT selection is increasingly critical in retail design that affects the overall mood of the store. According to this selection, the temperature and color of lighting can influence consumer perception, productivity, and emotion. The Kelvin (K) scale is the measurement of color temperature, and there are three common ranges: Warm Light (2700K-3000K), Cool White (3000K-5000K), and Daylight (3000K-5000K) (WGI, 2020).





Warm light, which appears orange or yellow and is similar to incandescent light, is relaxing. The color temperature of cool white ranges from yellow-white (3000K) to white (4000K) and blue-white (5000K). The cool white makes it easier to

be attentive, focused, and productive. The color temperature of daylight ranges from blue-white (5000K) to bright blue (6500K) (WGI, 2020).

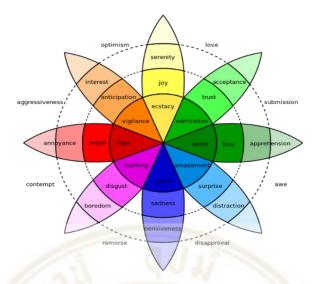
#### 2.5.5 Color & Design Theme

In retail design, color and design theme refer to the overall mood and tone of the store and its brand image. Color has a strong influence on consumer perception, from the color of the logo to the color of the wall. Choosing the right colors and developing a consistent strategy can significantly impact customer engagement and ultimate sales. Using the right color and design theme based on pleasant preferences can create a unique retail store, such as playful themes, colorful themes, and minimal themes.

According to studies, color accounts for 62 percent to 90 percent of first impressions. If customers do not like the design of a store, 52 percent of customers will not return. Visual appearance also influences 93 percent of purchasing decisions. Color advertisements are more visible to read 42 percent more than black-and-white advertisements. (Ingrid Velasquez, 2017).

Color and design themes can evoke customer emotional responses and create brand recognition. According to Ph.D. Augustin (an environmental psychologist), elicits similar emotional responses in the majority of people. However, there are not always universal truths when it comes to color. Different cultures may have different feelings and thoughts about specific colors. In addition, a person's previous experience with color can influence their feelings about it (Amy Morin, 2014).

In 1980, Plutchik created an emotion wheel based on color to depict various emotions. Designers can use the wheel to investigate the complexities of emotion and to serve as a "color palette" for emotional design, with the idea being that blending different emotions will result in different levels of emotional response and intensities of that response (Interaction Design Foundation, 2021).



# Figure 2.7 Robert Plutchik's Wheel of Emotions Source: Wikipedia

#### 2.5.6 Background music

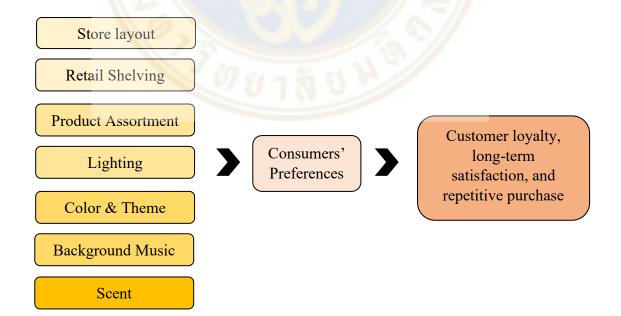
Music is considered an essential element of store atmosphere that directly influences consumer buying behavior (Nishanov, B. & Ahunjonov, U, 2016). Matilla and Wirtz (2001) discovered that when there is good background music playing, customers are more likely to stay longer in the store and browse through the merchandise. According to the study, listening to appreciative music in a store influences 35 percent of the customers to stay longer, 31 percent of customers to return, 21 percent of people to recommend the place to a friend, and 14 percent of the customer to purchase more (VMSD Reader, 2016). As a result, good background music (genre of music) stimulates impulse buying by triggering the senses of consumers.

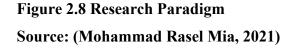
#### 2.5.7 Scent

The use of scent in retail, also known as 'scent marketing,' is about transforming the customer experience. Retailers are attempting to capitalize on the power of fragrances, such as perfume in-store, to improve customer mood, feelings, and awareness of their surroundings. The scent is more closely associated with memory and emotion than any other sense. It has a greater chance of influencing a customer's attitude toward and perception of a brand. According to Nike research, using in-store scents can increase customers' intent to purchase by up to 80 percent. A study conducted by Ambius Premium Scenting on the power of scent in stores found that it can increase consumer engagement with a retail experience by up to 38 percent (Barber, 2018). As a result, using the right scent can elicit a sense of quality and desirability in the store, increasing the number of times customers spend for a better pleasant shopping experience.

### 2.6. Research Paradigm

This research paradigm (Figure 2.6) focuses on the various ambient factors of store design, dependent variables, and independent variables that significantly impact consumer behavior. Knowledge, background, preferences, experiences, and loyalty & satisfaction are the dependent variables. On the other hand, independent variables include store layout, shelving design & fixtures, product assortment, lighting, color & theme, background music, and scent. Effective retail design can foster a positive attitude among customers in their purchasing decisions and the opportunity for customers to return for repeat purchases, which leads to brand loyalty and long-term satisfaction.





# 2.7 Conceptual Framework

Conceptual Framework		
	Factors	Description
	Store layout	The store layout that organizes product
		displays, fixtures, and merchandise in-
		store to create the best customer flow.
	Shelving & fixtures design	Shelving, in this term, consists of
	10 90	gondola and wall shelves, which are
		mainly used in retailers to display
	S'/	merchandise, while fixtures refer to any
		pieces of equipment or furniture used to
		display products. Shelving and fixtures
		design, including the decoration, are
	5751	made from wood or steel with various
Independent		finishing surfaces, such as laminate and
Variables		stainless steel.
	Product assortment	The position of the product
	Jan V	arrangement and assortment from
	0818	domestic and imported sources
		provides customers with various
		options for shopping at a one-stop
		service store at the reachable level.
	Lighting	Warm white, cool white, and daylight
		lighting temperatures and colors are
		related to consumers' emotional
		responses and behavior based on their
		preferences.

 Table 2.1 Conceptual Framework

Conceptual Framework		
	Factors	Description
	Color & Theme Design	The color and theme design create the
		uniqueness of the store appearance to
		increase brand awareness and
		recognition.
	Background Music	Good background music has the power
Independent	7.1	to influence customers' emotion,
Variables	11 90	moods, dispositions, and perceptions.
	Scent	Using the right scent in the store can
		create the sensation of fragrances for
		customers to stay longer and enjoy a
		new shopping experience, such as
		lavender and vanilla.
	Consumers' knowledge	Consumers' knowledge can affect their
		attitudes toward purchasing products
		and design purposes.
	Consumers' preferences	Consumers' preferences are dependent
	13	on individual tastes measured by their
Dependent	ขยาล	satisfaction, whether they like or
Variables		dislike products, services, and designs
		that result in different alternatives.
	Consumers 'experiences	Consumers' experiences interact with
		the products, services, and designs
		through their perceptions and
		individual tastes.

 Table 2.1 Conceptual Framework (cont.)

Table 2.1 Conceptual	l Framework (cont.)
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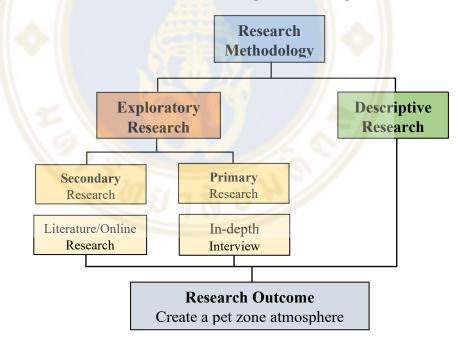
Conceptual Framework				
	Fac	tors		Description
	Consumers'	loyalty	and	To satisfy customers and entice them to
	satisfaction			return for future purchases or enroll
Dependent				them in a loyalty membership program
Variables				creates various options regarding
				products, services, zone location, and
			2	design aspects.



# CHAPTER III METHODOLOGY

### **3.1 Research Methodology**

This chapter explains the research methodology categorized into two main parts, which are Exploratory Research and Descriptive Research. The purpose is to analyze the various factors and design elements for improving the in-store environment from customers' perspective in the pet zone in the Tops Market. Exploratory Research consists of Primary Research through in-depth interviews and Secondary Research through literature/online research. Descriptive Research aims to analyze qualitative data that focuses on answering the research problem.



**Figure 3.1 Research Methodology** 

#### **3.1.1 Exploratory Research**

Exploratory research is to analyze innovative design ideas in the area of the pet zone in Tops Market by adapting to the discovery of new data or insight from ambient factors. Conducting the data collection on consumers' behavior toward store

design for pet zones occurs in this stage, resulting in qualitative research to address the design criteria for further development. Exploratory research consists of two research methods are as follows;

#### **3.1.1.1 Secondary Research**

Secondary research mainly focuses on gathering information from previous published primary research. The purpose is to investigate how innovative design influences consumers' behavior in hypermarkets in pet zones from the pet parents' perspectives. Secondary research trusted sources include;

- Published academic journals, case studies, websites newspapers related to pet parents' perspectives, knowledge, and experiences in terms of design aspects
- Statistical data from government websites and reliable online survey companies, for example, pet humanization trends, pet food market in Thailand, and pet ownership in Asia.
- iii. Online discussion or comments on social media platforms, such as Facebook and blogs.

#### 3.1.1.2 Primary Research

Primary research mainly focuses on gathering information through a target group of people to explore particular perception and perspectives which require in-depth interviews.

#### iv. In-depth interviews

Following the development of critical studies from secondary research, in-depth interviews aim to understand the relationship between demographics, psychographics, consumer behavior, and ambient factors influencing purchasing decisions, perceptions, and perspectives. The indepth interview process allows a group of participants to understand the scope of the design aspects and elicit individuals' preferences based on ambient factors to prove a hypothesis that leads to design criteria

#### **3.1.2 Descriptive Research**

Descriptive research aims to conduct research based on the qualitative method integrated with some pictures to increase better understanding for those who have no knowledge background in design or Tops Market aspects. The purpose is to identify individual characteristics dependent variables, such as knowledge background, experiences, frequencies, trends, correlations, and categories. The purpose is to describe the research problem of integrating innovative design in the pet zone in Tops Market as a unique selling point in this highly competitive pet retail industry that influences consumers' behavior.

### **3.2 Sampling Plan**

This study focuses on the behavior of pet parents in Thailand who are familiar with hypermarkets. In addition, participants from both genders who live in Thailand at the time and own at least one pet, such as dogs and cats, will be interviewed in-depth. The interviews consist of semi-structured and open-ended questions designed to elicit participants' specific attitudes, knowledge, experience, and perceptions in pet zone design. The sampling method adopts a non-probability convenience sampling method to collect the data within three months, from June to August 2021.

The In-depth interview sampling plan is a qualitative research method that focuses on both demographics and psychographics, as shown below;

In-depth Interview Sampling plan		
a. Demographics		
Gender	All (female, male, and LGBT)	
Age	25-45 years	
Occupation	Various occupation	
Own pets	At least one pet (any pets)	

**Table 3.1 In-depth Interview Sampling plan** 

In-depth Interview Sampling plan			
a. Psychographics			
Attitudes/Perspectives	The focus area depends on individuals'		
Preferences (Taste)	psychographic in relevant to pet parents in terms		
Knowledge	of store design aspects.		
Experience			

# Table 3.1 In-depth Interview Sampling plan (cont.)

Focus Area	Examples of questions and probes
Study and participant introduction	Q1: Do you understand the scope of the study, and explain why?
(for pilot interview only)	<b>Q2:</b> From your understanding, Can you describe the innovative design in a retail store?
Individual's Attitudes, knowledge, preferences, and	Q3: What do you think about pet humanization in this century? (for pilot interview only)
experience toward pets	Q4: How do you treat your pet in terms of food and products used, and explain why?
Individual's preferences and experiences toward pet zone in design aspects based on following ambient factors;	<ul> <li>Q5: Do you find the retail design in the pet zone affects your purchasing decision behavior and explains why or why not?</li> <li>Q6: Have you bought pet food and products at Tops Market? If not, where do you regularly purchase pet food and products, and explain why?</li> </ul>
• Store layout	<ul> <li>Q7: From the given picture (from Figure 2.2-2.4), do you think store layout affects your behavior in purchasing decisions, and which one do you prefer and explain why?</li> <li>Traffic flow</li> </ul>

# Table 3.2 Outline of In-depth Interview Questions and Probes

Focus Area	Examples of questions and probes	
	Convenience	
	• Aesthetic	
	Q8: Do you think shelving & fixture design	
	affect your behavior in purchasing decisions,	
	and what kind of shelving design & fixtures do	
• Shelving & fixture design	you prefer?	
• Sherving & fixture design	• Shape/ form	
	• Material	
	• color	
	Q9: Do you think product assortment affects	
	your behavior in purchasing decisions, and what	
	kind of product assortment strategy do you	
• Product Assortment	prefer?	
	Product variety	
	(Local and imported brands)	
1	• Shelf position and level	
	Q10: From the given picture (from Figure 2.5),	
	do you think lighting affects your behavior in	
10 4	purchasing decisions, and which lighting	
• Lighting	temperature and color influence your shopping	
	behavior in purchasing decisions and explain	
	why?	
	• Emotion responses	
	Q11: Do you think color & design themes affect	
	your behavior in purchasing decisions, and what	
• Color & Docion Thoma	kind of color and theme do you prefer and	
• Color & Design Theme	explain why?	
	• Color based on Robert Plutchik's Wheel	
	of Emotions (Figure 2.6)	

 Table 3.2 Outline of In-depth Interview Questions and Probes (cont.)

Focus Area	Examples of questions and probes		
Color & Design Theme	• Design Themes such as minimal,		
• Color & Design Theme	colorful, adventurous, etc.		
	Q12: Do you think background music affects		
	your behavior in purchasing decisions, and what		
Background Music	kind of background music do you prefer and		
	explain why?		
	• Genre (Jazz, pop, instrumental melody)		
	Q13: Do you think scent affects your behavior		
• Scent	in purchasing decisions, and what kind of scent		
	do you prefer and explain why?		
	Q14: Do you have any references of pet zones		
Individual's recommendation on	relevant to your shopping behavior, and why?		
design and retail aspects for	Q15: What is your top priority factor		
loyalty and satisfaction.	influencing your purchasing decision behavior?		
	Design / Pricing / Zone location		

 Table 3.2 Outline of In-depth Interview Questions and Probes (cont.)

### **3.3 Data Collection**

Data collection is a systematic process carried out by qualified participants following the sampling plan shown in table 3.1-3.2. Before conducting the actual interview, the two pre-pilot of an in-depth interview require approval of the efficiency of the questions in June 2021 that includes question 1-3. Participants are recruited through personal connections, such as friends, family members, or co-workers who meet the criteria.

The data collection method is qualitative data that focuses on participants' in-depth insights under the given condition, as shown below;

Outline of Data Collection Plan			
Focus Area	Requirement	Remarks	
Number of participants:	10	<ul> <li>2 participants for pilot interviews</li> <li>8 participants for actual interviews</li> </ul>	
Interview Time:	45-60 minutes		
Type of interview:	Phone, video call, and face-to- face (in Thai)	<ul> <li>It depends on participants' convenience in terms of location and comfort.</li> <li>Use of audio recordings during the interview</li> </ul>	

**Table 3.3 Outline of Data Collection Plan** 

# 3.4 Data analysis plan

The researcher analyzes the data variables conducted by an in-depth interview with ten participants. This qualitative analysis aims to investigate the comprehensive outcome of pet zone design images that affect consumers' behavior in purchasing decisions. Following semi-structured interview questions, the responses will be categorized and codified in the interview transcript and turn it into a criteria as a design guideline and perspective.

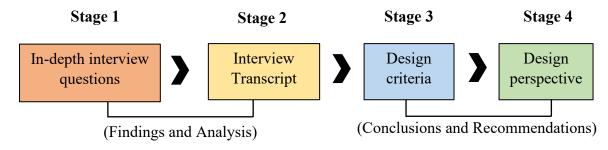


Figure 3.2 Data Analysis Plan

# CHAPTER IV FINDINGS AND ANALYSIS

This chapter presents the main findings of the research after collecting detailed interview responses from the exploratory research; summarize the data using the conceptual framework of dependent and independent variables with ten participants relevant to their consumer behavior in purchasing decisions on the retail design aspect. The demographics are to analyze the scope of participants' profiles; in addition, the primary focus is to analyze the data divided into three main focus areas of the psychographics are as follows;

- Individual's dependent variables
- Individual's independent variables
- Individual's recommendation on design and retail aspects.

### **4.1 Demographics Profile**

To scope down the participants' profile that most significantly matches the area of the research relevant to psychographics from their perspectives, preferences, knowledge, and experience.

No.	Gender	Age	Occupation & workplace	Pet(s)
1	Female	27	Designer 1, CFR	1 cat
2	Male	30	Designer 2, EDL company	3 cats
3	Female	28	Tenant Coordinator, CFR	1 dog
4	Female	30	Accountant, Titikit Company	1 dog
5	Female	32	System Analyst, EGAT	2 cats
6	Female	29	Business Owner	4 parrots

Table 4.1 Participants' profiles for in-depth interview
---

No.	Gender	Age	Occupation & workplace	Pet(s)
7	Female	31	Key Account Executive, Abbott	1 cat
8	Female	45	Contractor, Cube Imagine company	3 dogs
9	Male	33	Project Engineer, CFR	2 cats
10	Female	38	Head of Looks, CFR	1 cat

Table 4.1 Participants' profiles for in-depth interview (cont.)

# 4.2 Psychographics Profile

Psychographics is the qualitative method to analyze the insights of the participants' characteristics based on their attitudes, interest, knowledge, preferences, and experiences that influence purchasing decision behavior in the focus area questions.

#### 4.2.1 Individuals' Dependent Variables

The participants reflect their behavior based on their attitudes, knowledge, preferences, and experiences with how they treat their pets in the context of pet humanization, which is steadily growing in the twenty-first century. People, as pet parents, tend to remain single or raise their pets to fill their lives as family members before having children or turning their pets into children. They provide the best care for their pets by feeding them high-quality foods and providing them with beneficial products for their health.

Question	Responses	Response Frequency	%
pet in terms of food	Treat their pets as their <i>children</i> with <i>unique qualified premium and</i> <i>organic food</i> and products relevant to their pets' health, tastes, and condition.	5	50.0

Table 4.2 The impact of participants' perspectives toward their pets (n=10)

Question	Responses	Response Frequency	%
How do you treat your pet in terms of food and products used, and	Treat their pets as their <i>children</i> with <i>normal qualified food and products</i> relevant to their pets' health, tastes, and condition.	3	30.0
explain why?	Treat their pets as <i>pets</i> with <i>qualified</i> <i>food and products</i> relevant to their pets' health, tastes, and condition.	2	20.0

Table 4.2 The impact of participants' perspectives toward their pets (n=10) (cont.)

Most participants love and care for their pets (50%) as if they were children, providing the best premium food and products tailored to their pets' health, tastes, and conditions. Some breeds of pets, such as the mini-Pomeranian, are allergic to protein or shampoo. Thus, premium food and organic products are popular alternatives for pet parents. However, a few participants tend to choose normal qualified food and products since their pets are healthy (30%). Pets that have been adopted or are unable to play with are also considered pets, not children (20%).

- "I consider my dog to be my child, and we spend our days and nights for 24 hours together eating, sleeping, and even working. As a White Mini Pomeranian, my dog requires special care in consuming only premium low protein food to reduce tear strain and using only organic shampoo because it is easily allergic." – Accountant
- "My cats are my children, treated as a prince and princess of the house, and I am overly protective of them. Initially, I fed my two cats regular pet food and products before switching to premium food such as BAFT (high-quality raw meat) for their long-term kidney care and health." – Project Engineer
- "My cat is my child (16- year-old White Persia), and I intend to raise it as best as possible, paying particular attention to food quality. My cat is getting older and sicker, so it can only eat high-quality, low-sodium food

for kidney care and regular check-up at the vet." - Key Account Executive

- "I treat my cats as if they were pets because I adopted them. I don't spoil my cats and only feed them normal cat food and other products such as toys and CBD treats as needed." – System Analyst
- "I regard my four parrots as pets for which I am responsible. Since parrots are generally monogamous, they do not require the same level of care as other dog or cat pets. Because regular food is insufficient for their health, I must supplement their diet with high-quality bird food and dietary supplements such as vitamins and calcium." Business Owner

#### 4.2.2 Individuals' Independent Variables

The study's primary focus is on many ambient factors in retail design. Based on preferences and experiences with pet stores, participants were evaluated to investigate the references as a design guideline and criteria. The impact of innovative retail design and purchasing behavior in Tops Market or other shops is a key to understanding participants' perspectives before delving deeply into the following ambient factors.

Responses	Response Frequency	%
The retail design significantly affects		
their purchasing decision behavior,	2	20.0
attracting them to enter the shop as	2	20.0
their first impression.		
	The retail design <i>significantly</i> affects their purchasing decision behavior, attracting them to enter the shop as	ResponsesFrequencyThe retail design significantly affects their purchasing decision behavior, attracting them to enter the shop as2

Table 4.3 The impact	of participants'	perspectives	toward	the	design	of a	pet
zone.(n=10)							

Table 4.3 The impact of participants' perspectives toward the design of a pet zone (n=10) (cont.)

Question	Responses	Response Frequency	%
Do you find the retail design in the pet zone affects your purchasing decision behavior and explains why or why not?	The retail design <i>barely</i> affects or <i>does not</i> affect their purchasing decision behavior, attracting them to enter the shop as their first impression.	0	0.0

The majority of participants (80%) discovered that a well-designed and exciting pet zone retail design moderately affects or influences them to enter the shop. However, the design alone cannot guarantee that they will purchase until the price and product assortment is interesting. Only a few participants (20%) prioritize design when purchasing pet food and products because most participants consider price and promotion their first impression rather than design.

- "The retail design entices me to enter the store and persuades me to purchase products. Nevertheless, I don't need anything particularly; I will buy it if the retail design and packaging design are appealing, even if the price is high." – Accountant
- "The retail environment significantly influences my purchasing decisions. I expect the appealing shop or zone offers a wide range of excellent premium products at a higher price. I can ensure that I'll get the best products from these designed shops because they've put a lot of money into them." – Business Owner
- "The retail design, mainly the shop near my house with a garden for pets to play in, impacts my purchasing behavior at some point. The appealing shop can ensure that premium products are sold at a high price, so the design should not be too opulent." – Key Account Executive

- "I haven't seen many cute pet shops yet, but I believe it will entice me to enter if it is well-designed. I can lose track of time looking for products, especially when special offers attract me to purchase more and stay longer in the store." –Designer 1
- "The most crucial factor is that I intend to purchase the product; thus, retail design has a moderate impact on my purchasing behavior. However, purely based on innovative design, I will rush into the store because I expect it to stock a wide range of high-end products in a one-stop shop." –Designer 2
- "Retail design, in my opinion, has a moderate impact on purchasing decisions. If the shop isn't well designed, I get the impression that it may be dirty and sells low-quality goods." Tenant Coordinator

Question	Responses	Response Frequency	%
Have you bought pet food and products at Tops Market? If not, where do you regularly	Had purchased some pet food and products at Tops Market when immediately needed or convenient at the particular time.	6	60.0
purchase pet food and products, and explain why?	<i>Had never purchased</i> any pet food and products at Tops Market but regularly shop at their location and convenience.	4	40.0

Table 4.4 Participants' purchasing pattern toward the design of a pet zone in Tops Market and other pet shops (n=10)

The majority of participants (60%) had purchased pet food and products at Tops Market when they were in a hurry or when it was convenient at the time. They happened to pass by or have the opportunity to purchase products because Tops Market is close to their workplace or home. The other participants (40%) had never bought pet food or products from Tops Market before. They prefer to shop at the pet store closest to their home because it is convenient for them regarding product variety, prices, and loyalty membership.

- "I had purchased a few pet foods and supplies at Tops Market when I realized I was out of stock. I bought regular products that my pets can eat before buying more pet food at my favorite store near my house because they are cheaper and more convenient." Designer 1
- "I used to buy pet food and supplies from Tops Market because it is close to my workplace. However, I intended to purchase pet foods and products because of the prices and availability. Pet food and products in Tops Market are more expensive and have a small range of product selection."
   Project Engineer
- "When I had an immediate need for pet food and products, I went to Tops Market. I prefer to buy dog food at my local pet store, specializing in dogs, because the store carries everything, including treats, food, and accessories." – Contractor
- "Because Tops Market is close to my workplace, I shopped there for pet food and supplies when necessary. My regular store is close to my home. The pet store has a wide range of products purchased in small quantities or as a small complete package. It's intriguing because I can purchase various pet foods for my dog to try." – Tenant Coordinator
- "I've never bought pet food or supplies from Tops Market because it provides high-quality products, and prices are higher than at a wholesale market like Macro. I prefer to purchase pet foods and supplies at Chatujak instead because there are so many shops to choose from, and they sell at a lower price." – System Analyst
- "Only a few types of bird food are available at Tops Market. I used to buy regular mass-produced bird food, but my parrots aren't used to it. As a result, I had no choice but to buy bird food online because it has specific and imported premium bird food in small quantities for parrots." – Business Owner

Response Question % Responses Frequency The store layout design *significantly* From the given picture affects their purchasing decision (from Figure 2.2-2.4), 4 40.0 behavior regarding traffic flow, do you think store convenience, and aesthetic. layout affects your The store layout design moderately behavior in purchasing affects their purchasing decision 6 60.0 decisions, and which behavior regarding traffic flow, one do you prefer and convenience, and aesthetic. explain why? The store layout design *barely* affects • Traffic flow or does not affect their purchasing • Convenience 0 0.0 decision behavior regarding traffic • Aesthetic flow, convenience, and aesthetic.

Table 4.5 The impact of participants' perspectives toward the ambient factors of design aspects in terms of store layout (n=10) (cont.)

The store layout design consists of three different types of patterns in terms of traffic flow, convenience, and aesthetic: the straight store layout, the diagonal store layout, and the curved store layout. Most participants (60%) found that the store layout has a moderate impact on their purchasing decision behavior. A few participants (40%) believe that store layout significantly influences their shopping habits because it attracts them.





Figure 4.1 illustrates that the diagonal layout is preferred by 7 and 8 participants, respectively, for traffic flow and convenience, as shown in the graph. Both layouts are simple to use and well-organized for finding items. All participants prefer the curved layout in terms of aesthetic because it is more appealing and exciting, especially with curved fixtures to highlight the area.

- "The store layout significantly influences my purchasing behavior because it appeals to the linear structure for traffic flow but convenient for the diagonal design by separating the area for dog and cat. I believe the curved form is appropriate for emphasizing the space and creating a more exciting atmosphere." – Designer 2
- "The layout of the store heavily influences my purchasing habits. The straight layout is ideal for facilitating traffic flow and providing convenience like Tops Market layout. Still, the curved form is more exciting and different from other stores in terms of innovative design."– Key Account Executive
- "The layout significantly influences my purchasing behavior. The diagonal design is ideal for improving traffic flow and allowing customers to see products from both sides. Customers are drawn to the curved layout because the fixture can be used as a showcase to prioritize product display"– Business Owner

- "The store layout moderately influences my purchasing behavior. I prefer the diagonal form in terms of convenience and customer traffic flow because it appears to be easier to search for products, but it is not visually appealing. Thus, the curved layout is more suitable for creating gimmicks and attracting more customers to stop by."– Project Engineer
- "The store layout moderately influences my purchasing decision. In my opinion, most cheap shops or zones use a straight form to create traffic flow, so I prefer a diagonal format for flow and convenience. In terms of design, the curved layout is best suitable for the luxurious store and attracts customers." Contractor
- "The store layout moderately influences my purchasing behavior. The diagonal form is best suited for the layout plan because it creates traffic flow and convenience. Still, it must be combined with the straight layout to move the highlighted area closer to the cashier. However, the curved design is not conducive to traffic flow, though it is visually appealing." Head of Looks

Table 4.6 The impact of participants' perspectives toward the ambient factors of
design aspects in terms of shelving & fixtures design (n=10)

Question	Responses	Response Frequency	%
Do you think shelving & fixtures design affect your behavior in purchasing decisions, and what kind of	purchasing decision behavior regarding shape, material, and	4	40.0
shelving design & fixtures do you prefer? • Shape/form • Material • Color	The shelving & fixtures design <i>moderately</i> affects their purchasing decision behavior regarding shape, material, and color.	5	50.0

Question	Responses	Response Frequency	%
Do you think shelving &			
fixtures design affect your			
behavior in purchasing	The shelving & fixtures design		
decisions, and what kind of	barely affects or does not affect		
shelving design & fixtures	their purchasing decision	1	10.0
do you prefer?	behavior regarding shape,		
• Shape/form	material, and color.		
• Material	2		
• Color			

Table 4.6 The impact of participants' perspectives toward the ambient factors of design aspects in terms of shelving & fixtures design (n=10) (cont.)

The majority of participants (50%) believed that shelving and fixture design can have a moderate impact on their purchasing decisions, particularly fixture design. While forty percent (40%) of participants think it significantly influences them. Only one participant (10%) found that the shelving & fixtures design has the most negligible impact. The shelving design serves as a general gondola for the pet store's product display and stocking. The shape, material, and color used are determined by the overall image of the store. Still, participants prefer both light and dark colors such as light or dark grey integrated with colored decoration. The material is predetermined to be steel or wood, reflecting the texture and color of the store. Also, gondola shelves must be thick to separate the products from the other sides, not the grid ones. Fixture design must be carefully considered because it can create a focal point for promotional products. The shape can be a circle or an ovary with pet faces as a dump bin that customers can easily pick up. However, the most critical part is integrating the shape, material, and color as the store's design to create a friendly and attractive atmosphere.

• "The shelving and fixture design significantly impact my purchasing decision because well-designed fixtures can influence the chance of purchasing more products, particularly fixture designs that come in a curvy or exciting form and color for promotional products. The preferred

color and material for gondola shelves is light grey or wood because it looks clean and modern, but the decoration can be darker." – Business Owner

- "My purchasing decision is heavily influenced by the shelving and fixture design. Exciting shapes, such as a dog or cat, can be used in the design. The color or material should be dark, such as dark grey, with wooden embellishments. The curvy fixtures can make the shop more attractive." – Designer 2
- "The shelving and fixture design have a moderate influence on my purchasing decision. To make the gondola shelves more appealing with the pet graphic, they should be light grey with a yellow wooden decoration as a shelf cover. The fixture should be highlighted as a promotional area that can entice customers outside to come inside and purchase." – Designer 1
- "I believe that my purchasing decision is moderately based on the shelving and fixture design with any color that matches the overall image store design. I prefer wooden shelves with colorful decorations, such as pink combined with grey. Curvy or rectangular shapes with pet graphics and decorations can be used for fixture design." – Accountant
- "Gondola shelving has a moderate impact than the fixtures used to highlight promotional products to enhance the variety near the cashier. The shelf should be thick and made of wood to appear soft and in line with the stores color theme design. To make the fixture more interesting, it should include a die-cut pet face." – Head of Looks
- "I believe that shelving and fixture design have little influence on my purchasing behavior because I am more concerned with the products than with the shelf design. It must have clear visibility to weigh products on shelves of any color, shape, or material. Still, it must also be open for easy access to pick up products. The store, on the other hand, must have fixtures that provide the highlighted display products."– System Analyst

Question	Responses	Response Frequency	%
Do you think product assortment affects your behavior in purchasing decisions, and what kind	Theproductassortmentsignificantlyaffectstheirpurchasingdecisionbehaviorregardingproduct variety and shelflevel	8	80.0
of product assortment strategy do you prefer? • Product variety (Local and imported brands)	<i>moderately</i> affects their purchasing decision behavior regarding product variety and shelf level.	2	50.0
• Shelf position and level	The product assortment <i>barely</i> affects or <i>does not</i> affect their purchasing decision behavior regarding product variety and shelf level.	0	0.0

Table 4.7 The impact of participants' perspectives toward the ambient factors of design aspects in terms of shelving product assortment (n=10)

The product assortment is the most influential factor influencing participants' purchasing decisions. Particularly the product variety that includes unique mixtures such as innovative products and cute accessories. Participants usually look for these items in pet stores other than Tops Market. Eighty percent (80%) of participants believed that product assortment has a significant impact on their purchasing behavior. They enjoy the variety of products from various brands and the ability to compare prices and preferences. The gondola shelf level height should not exceed 1.60 meters to reach the products at a comfortable level.

• "The product assortment has a significant impact on how I buy products, particularly the variety and uniqueness of pet products such as automatic pet toilets. Tops market needs to focus more on product variety to attract more customers. Pet food from both local and imported brands can help compare prices and provide more options. The shelf level should not be higher than an eye level or 1.8 meters so that you can see over the other side of the shelf." – Project Engineer

- "The product assortment has a significant influence on my purchasing decisions because the greater the variety of products, the better the choices. Tops Market has a limited selection of pet food and accessories regarding small quantity food brands and innovative products. The shelf height should be reachable between 1.20 and 1.60 meters." Tenant Coordinator
- "I enjoy seeing cute and well-designed packaging products on store shelves. Large items like dog houses and cat toilets should be kept at the bottom of the rack. As a result, the stand should be accessible at 1.50-1.60 meters. I can spend my money on things I don't need as long as they are cute and appealing." – Accountant
- "The product assortment is critical in deciding how to purchase products, particularly the variety and uniqueness, to capture more customer segments and compare prices. Customers will be more likely to buy from the shop if it becomes a one-stop service." – Designer 2
- "I believe the product assortment has a moderate impact on my purchasing decisions. I have a favorite brand that my cat enjoys and will not switch to other brands. At a reachable level, the shelf height should not exceed 1.6-1.8 meters." – Key Account Executive
- "I believe the product assortment has a moderate impact on my purchasing decisions. I have a favorite brand that my cat enjoys and will not switch to other brands. At a reachable level, the shelf height should not exceed 1.6-1.8 meters." – key Account Executive
- "Based on my shopping habits, I plan what I need to buy for my cats. The product assortment has a minor influence on purchasing decisions. I have my favorite cat food brands, but I will buy them if the shop offers promotional items. The shelf height should be reachable and no higher than 1.8 meters." – System Analyst

Question	Responses	Response Frequency	%
From the given picture	The lighting significantly affects		
(from Figure 2.5), do you	their purchasing decision behavior	4	40.0
think lighting affects your	regarding emotional response.		
behavior in purchasing			
decisions, and which	The lighting moderately affects	4	40.0
lighting temperature and	their purchasing decision behavior	·	10.0
color influence your	regarding emotional response.		
shopping behavior in			
purchasing decisions and	The lighting barely or does not		
explain why?	affect their purchasing decision	2	20.0
• Emotion responses	behavior regarding emotional		
	response.	>	

 Table 4.8 The impact of participants' perspectives toward the ambient factors of design aspects in terms of lighting (n=10)

The majority of participants (80%) are concerned about the importance of store lighting; only a few participants (20%) believe that lighting has little impact on their shopping behavior. Lighting has a significant effect on forty percent of participants, while the remaining forty percent believe it has a moderate impact. Participants prefer cool white with 3000-4500k to reflect their emotions of excitement and activity. The brighter, the better because it is easier to read some product labels.

- "My purchasing decisions are heavily influenced by lighting. I prefer cool white because it brightens up the entire store. The lighting motivates me to go shopping at the pet store." Designer 1
- "Lighting has a significant impact on purchasing decisions. I prefer cool white because it makes me want to spend more time shopping." – Accountant
- "I prefer shops with cool or daylight to highlight the entire area of the shop because it makes me feel refreshed." It happened at Tops Market; I didn't care about the price because the lighting led me to the products I

needed. As a result, lighting has a significant influence on purchasing decisions." – Key Account Executive

- "The dark-appearing shop reflects the low-class or sells low-quality products. I prefer cool white because it makes things clear and clean, which has a moderate influence on my purchasing behavior in the pet store." – Business Owner
- "Lighting is not a critical factor to consider; it has little influence on my purchasing decisions. I prefer cool white and daylight, making me feel cozy and calm, but I despise warm light."– System Analyst

Table 4.9 The impact of participants' perspectives toward the ambient factors of design aspects in terms of color & design theme (n=10)

Question	Responses	Response Frequency	%
Do you think color & theme affects your behavior in purchasing decisions, and what kind of color and design theme do you prefer and explain	The color & design theme significantly affects their purchasing decision behavior regarding Color based on Robert Plutchik's Wheel of Emotions and design theme.	6	60.0
<ul> <li>why?</li> <li>Color based on</li> <li>Robert Plutchik's Wheel</li> <li>of Emotions (Figure 2.6)</li> <li>Design Themes</li> <li>such as minimal,</li> <li>colorful, adventurous,</li> <li>etc.</li> </ul>	The color & design theme moderately affects their purchasing decision behavior regarding Color based on Robert Plutchik's Wheel of Emotions and design theme.	4	40.0

Question	Responses	Response Frequency	%
Do you think shelving & fixtures design affect your behavior in purchasing decisions, and what kind of shelving design & fixtures do you prefer? • Shape/form • Material • Color	The color & design theme <i>barely</i> affects or <i>does not</i> affect their purchasing decision behavior regarding Color based on Robert Plutchik's Wheel of Emotions and design theme.	0	0.0

Table 4.9 The impact of participants' perspectives toward the ambient factors of design aspects in terms of color & design theme (n=10) (cont.)

Customers will recognize the store image based on the color and theme. The majority of participants (60%) cite color and theme as their priority, impacting their purchasing behavior. In contrast, the remaining participants (40%) cite it as having a moderate effect. According to the interview, the preferred pastel colors include light yellow, light orange, light green, and light blue based on Robert Plutchik's Wheel of Emotions to create the mood of friendliness, freshness, and adventure. The most popular design theme is a playful and colorful theme with fun fixtures for pets to play in the store that can fit all pet characteristics. Participants want to see the store with an innovative design, including graphics and decorations.

- "Because a well-designed store can entice customers to buy products, color, and design themes significantly impact purchasing decisions. For wall or shelf decorations, light yellow (serenity) and blue (distraction) can reflect active, fun, and fresh feelings for pets. The preferred design theme is playful or adventurous, with bright fixtures and graphics."– Designer1
- "Yellow (joy and serenity), pink (boredom), and green (trust) are the colors I want to see in the pet zone to create a friendly atmosphere. My preference is for a colorful design because I believe that a pet zone should

be fun and active rather than a minimal, luxurious design. Thus, the color and theme significantly affect my purchasing behavior."– Project Engineer

- "I prefer the color and design theme of pink (boredom) and purple (passivity), or any pastel color that looks friendly and cute when combined with a colorful wall and fixture. As a result, in terms of color and design theme, the sore design significantly impacts my purchasing behavior."– Accountant
- "Even if the pet shop or zone is well-designed, if the products I require are not available, the color and design theme will have a minor impact. I prefer the colors green (acceptance) and yellow (serenity) because they reflect the mood and tone of the friendly pet zone. It must represent nature, which is associated with pets. Therefore, the design theme must be fun, fresh, and playful to accommodate all pet characters."– Key Account Executive
- "The color and design theme has a moderate effect, creating an exciting and welcoming environment. I prefer the color orange (anticipation and interest), particularly the pastel color that reflects a new mood. The color should not be too showy. The design theme is fresh and playful, making the store fun and appealing for shopping and activity." Designer 2

Question	Responses	Response Frequency	%
Do you think background music affects your behavior in purchasing decisions, and what kind of background music do you prefer and explain why?	Background music <i>significantly</i> affects their purchasing decision behavior regarding genre.	2	20.0

Table 4.10 The impact of participants' perspectives toward the ambient factors of design aspects in terms of background music (n=10)

Question	Responses	Response Frequency	%
Do you think background music affects your behavior in purchasing decisions, and what kind	Background music <i>significantly affects</i> their purchasing decision behavior regarding genre.	2	20.0
of background music do you prefer and explain why? • Genre (Jazz, pop, instrumental melody)	Background music <i>barely affects</i> or does not affect their purchasing decision behavior.	4	40.0

Table 4.10 The impact of participants' perspectives toward the ambient factors of design aspects in terms of background music (n=10) (cont.)

The majority of participants (80%) discovered that background music has moderate to no influence on their shopping behavior. They would rather listen to soft instrumental melody background music or no music at all. When background music is playing smoothly, some participants enjoy their shopping and tend to stay longer.

- "I prefer jazz or instrumental background music because it substantially impacts my purchasing behavior and should not contain any commercial advertisements." – System Analyst
- "Background music, such as instrumental melody or easy listening, has a significant impact on me because it makes me feel relaxed and stays longer, which leads to product purchases." – Key Account Executive
- "Music can alter my mood and has a moderate influence on my purchasing decisions. When I'm upset, if the pet store has instrumental background music or easy listening songs that are appropriate for everyone, including foreigners, I'll be in a good mood and ready to shop."
   Project Engineer

- "Background music should be an instrumental melody without vocalists to increase the amount of time spent. However, I don't mind if the shop plays music because it has a minor effect on my shopping behavior." – Accountant
- Background music has a minor effect; the shop can play music with easy listening songs, but background music significantly impacts if the shop is a beauty zone rather than a pet shop." Head of Looks
- "With or without music does not affect my purchasing decision because I only focus on products." – Tenant Coordinator

Table 4.11 The impact of participants' perspectives toward the ambient factors of design aspects in terms of scent (n=10)

Question	Responses	Response Frequency	%
	Scent <i>significantly</i> affects their purchasing decision behavior	2	20.0
Do you think scent affects your behavior in purchasing decisions, and what kind of scent do you prefer and explain why?	Scent <i>moderately</i> affects their purchasing decision behavior.	3	30.0
	Scent <i>barely</i> affects or <i>does not</i> affect their purchasing decision behavior.	5	50.0

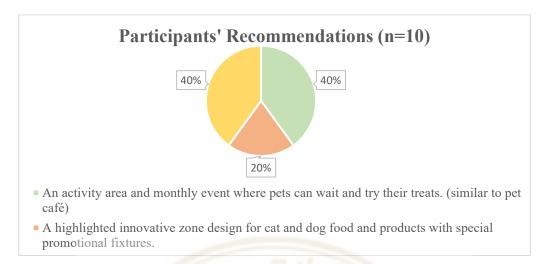
The scent in the pet shop or zone is sensitive to the responses of the participants. The majority of participants (50%) discovered that incense has minor or no effect on their purchasing behavior. They prefer no scent in terms of perfume or fragrance smell because it may not suit everyone's tastes. Some customers may be

allergic to or dislike the odor. It is preferable to use an aroma scent or a diffused fresh scent if needed.

- "Scent has a significant impact on purchasing behavior. If the smell is
  perfume or a strong odor, I will not enter because I dislike the scent, and
  not everyone does. Customers may be allergic to perfume, but a fresh
  scent that is diffused is acceptable." System Analyst
- "The aroma of diffused fresh, vanilla, or floral scents entices me to enter the shop because it has a minor influence on my purchasing decisions."
   Key Account Executive
- "The smell of pet food or an unpleasant odor pervades the pet store. Scents such as diffused fresh and floral scents can aid in the removal of foul odors. However, the smell has a moderate effect on my shopping behavior." – Designer 2
- "My shopping behavior is unaffected by scent. I will not enter any pet stores or zones that have a strong odor." – Contractor
- "The use of scent is not appropriate in the pet zone. Perfume or aroma smells better in beauty or clothing stores. Furthermore, the smell is not to everyone's taste. As a result, the scent has only a minor influence on purchasing behavior." – Head of Looks

## 4.2.3 Individuals' Recommendation

The recommendations on design aspects and retail aspects for loyalty and satisfaction are based on participants' perspectives on what they want to see and experience in Tops Market's pet zone. Most participants prefer that their pets should have an activity area while their pet parents go shopping. Top Market's innovative design is a new selling point strategy to gain a competitive advantage in the pet industry as a brick-and-mortar concept. The goal is to integrate all ambient factors to improve shopping experiences and achieve long-term satisfaction through loyalty membership. Furthermore, participants' recommendations tend to have the same request toward their needs for more than one option but to scope down the majority votes ranked in the top three topics, as shown in Figure 4.2.



#### **Figure 4.2 Participants' Recommendations**

According to Figure 4.2, most participants (40%) agree to have an activity area where pets can wait and try their treats and a monthly event where pet lovers can meet and discuss. Furthermore, forty percent (40%) of participants mainly require a product or a veterinarian consultant who can provide them with advice on how to care for or improve the wellness of their pets. Participants, particularly when it comes to many product selections, require a consultant to compare and explain more about products that best suit their pets. In addition, a highlighted innovative zone design for cat and dog food and products individually with unique promotional fixtures can improve their shopping convenience and experiences.

- "I wish the Tops market's pet zone could host an event activity for pets, such as a monthly pet meeting to play with, similar to the pet cafe. This is not for sale but rather for those who want to try playing with or feeding pets before adopting or purchasing their own. A product consultant would be ideal for providing advice on new and innovative products that require recommendations prior to purchase." Project Engineer
- "Tops Market should allow pets to shop with their owners in the waiting area. Japanese accessories or cute products would be appealing in the highlighted zones of cat and dog." – Accountant
- "Shopping with one's pet or playing with others would create a friendly atmosphere in the pet zone, which requires interactions between customers, staff, and pets with a warm welcome rather than a complex

sale purpose. As sample products, the pet zone could display highlighted products similar to IKEA." – System Analyst

- "Tops Markets' pet zone could host a pet community to entice customers to come and interact with the various pets. Particularly, a consultant who can advise on new products for parrots or other pets that require specific advice prior to purchase." – Business Owner
- "A pet cafe that could open in Tops Market's pet zone would be attractive, where owners could leave their pets while they went shopping for food and products. Advice on choosing the best food and product for our pet would help compare prices and find the best fit for our pet. Most importantly, the store should offer a diverse range of brand product selection, favor, and pricing. " – Designer 2

Question	Responses	Response Frequency	%
What is your most top priority	Design is the top priority factor influencing their purchasing decision behavior.	2	20.0
factor influencing your behavior in purchasing decisions in the pet zone? • Design	Pricing is the top priority factor influencing their purchasing decision behavior.	7	70.0
<ul><li> Pricing</li><li> Zone location</li></ul>	Zone location is the top priority factor influencing their purchasing decision behavior.	1	10.0

 Table 4.12 Top three factors that influence participants' shopping behavior (n=10)

According to table 4.12, the top priority factors influencing their purchasing decision behavior are pricing, zone location, and design. Participants overwhelmingly voted for pet food and products pricing as the most important factor to consider when

purchasing. Design in this context includes interior, shelving, fixture design, and color and design theme, which comes in second place after pricing. However, only one participant prioritized zone location because they believe it will be easier and more convenient to see where the zone is before appreciating the design.

- "The top priority factor is Zone Location (7/10), Pricing (5/10), and design (4/10)—Zone location should be at the front of Tops Market to attract customers." – Tenant Coordinator
- "The top priority factor is Design (10/10), Pricing (9/10), and Zone Location (8/10)—the appealing design of the pet zone influences purchasing behavior. I don't mind if I have to walk to get into the store as long as the design is appealing." Accountant
- "The top priority factor is Design (9/10), Pricing (8/10), and Zone Location (5/10)—The design is the first thing that people notice when they walk into the store. Pricing should be fair and affordable. The zone's location has the most negligible impact because if I want to buy something, I will walk no matter how far away the area is." Contractor
- "The top priority factor is Pricing (10/10), Design (7/10), and Zone Location (5/10)—When it comes to low or reasonable prices, pricing is the most important factor to consider. The design encourages customers to stay longer in the store, but the price comes first." System Analyst
- "The top priority factor is Pricing (10/10), Zone Location (8/10), and Design (7/10)—The most important consideration is reasonable pricing. If the zone is located at the end of the Tops market store, it will be difficult to find to walk through other zones. The design comes last, but it must be appealing enough to entice customers." Business Owner
- "The top priority factor is Pricing (9/10), Design (8/10), and Zone Location (6/10)—The price of the product must be appealing and reasonable. Design should match and integrate with all the fixtures, including a variety of product assortments. If I want to buy something, the zone location can be anywhere because I have to walk to get the products." Designer 2

# CHAPTER V CONCLUSION AND RECOMMENDATIONS

This chapter presents the overall conclusions based on the information and data from the in-depth interview analysis, including the dependent and independent variable frameworks. The recommendations are divided into design criteria and perspectives as a guideline for the pet zone in Tops Market. In addition, the limitations include many aspects of design outcomes due to time, budget, and various factors.

## 5.1 Conclusions

All the research discussion through the conceptual framework and data analysis demonstrates that pet parents love and treat their pets as children, particularly cats and dogs. They look for the best premium food and products to cater to their pets' wellness and health in quality and product assortment at the nearest and convenient pet shop close to their homes. Tops Market is not a pet parent's final or favorite pet shop or zone. Unless they pass by Tops Market or have the opportunity to purchase products because it is close to their workplace or homes. Instead, they would shop at a large, welldesigned pet store that offers a wide range of products at reasonable prices. Thus, if the Tops Market can incorporate innovative design in the pet zone to create a differentiating selling point from other shops, it can shift its position from an "accidental stop by pet zone" to an "innovative one-stop-service pet zone."

According to the findings of a psychographics-based study, retail design in the pet zone has a moderate effect on purchasing decision behavior. Pet parents prefer the design with decorations and graphics, or even the highlighted promotional areas, which draws them in. In more detail in table 5.1, the characteristics of the ambient factors can contribute to the uniqueness of the store design in the pet zone at Tops Market to meet customers' needs. The diagonal store layout can create convenience and excitement for customers while shopping by acting as their traffic flow to easily see the products, particularly the promotional area and highlighted zone for cats and dogs. Light colors of shelving design with some decorations are more appealing to customers, particularly the unique round shape of fixtures design, which can significantly impact making pet parents enjoy their shopping more when they have promotional signage. A variety of product assortments such as new treats, toys, and accessories purchased online at reasonable prices can entice pet parents to visit the most and become their preferred place to shop for their children. The gondola shelf height must be reachable at eye level, which is approximately 1.6 meters. The Cool White Lighting (3000-4500K) can create a fresh and active atmosphere throughout the pet zone, brightening it and making it easier for customers to read the brand product labels. The color and design theme are the first impressions that customers have of the shop brand. The use of light colors for the walls, fixtures, and decorated shelving covers can create a friendly, fresh, colorful, and playful design theme that fits all of their pet characters. Pet parents prefer light or pastel colors to create excitement and enjoyment with the cute decorations throughout the store. Background music and scent have the least persuading effect on customer decisions. The store may have some soft instrument melody that causes some pet parents to stay in the zone longer because they enjoy listening to music that can change their moods. However, no scent is preferable in the store because some customers might be allergic to the smell, and the aroma smell might not be appropriate in the pet zone. As a result, overall environmental factors have a moderate influence on customer purchasing decisions. The innovative design elements create a friendly atmosphere and influence pet parents to feel comfortable while exploring the store, resulting in a more extended period that leads to brand loyalty and satisfaction in the long term.

In addition, Design Innovation is a one-of-a-kind synthesis of design thinking, computational thinking, maker culture, and business (Codomo, 2019). The word "design" is mainly associated with graphics and visual aesthetics. Still, Innovation can refer to practical functions and activity occurring in the shop. According to this study, the innovative design of Tops Market's pet zone leads to a product or a veterinarian consultant who can provide pet parents with advice on how to care for or improve the wellness of their pets. Furthermore, a highlighted innovative zone design for cat and dog food and products with unique promotional fixtures can improve their shopping convenience and experiences. Still, customers put prices and promotion as their priority when purchasing decisions, followed by design and zone location. As a result, practical retail design innovation in the Tops market can lead to a better position as a one-stop-service pet zone among its brick-and-mortar competitors, reflecting together with great visual aesthetics and innovative store functions and activities.

Focus Area of The		0	Conclusio	n
Ambient Factors In design Aspects	Most effect	Moderate effect	Least effect	Remark (Preferable)
• Store layout	u	~	1	• The diagonal store layout to create traffic flow and convenience
• Shelving & fixture design		~		<ul> <li>Light color for shelving design</li> <li>Round or unique shape for fixtures</li> </ul>
• Product Assortment		N UN		<ul> <li>Various types of product brands</li> <li>Gondola Shelf Height 1.6 m.</li> <li>Wall Shelf height 1.8-2.2 m.</li> </ul>
• Lighting		~		<ul> <li>Cool white 3000- 4500K</li> </ul>

Table 5.1 The Conclusion of Focus Area of The Ambient Factors In Design Aspects

Table 5.1 The Conclusion of Focus Area of The Ambient Factors In Design Aspects(cont.)

Focus Area of The	Conclusion			
Ambient Factors In	Most	Moderate	Least	Remark
design Aspects	effect	effect	effect	(Preferable)
• Color & Design Theme	11	8 U X		<ul> <li>Light colors (yellow, orange, blue, and green) or pastel colors.</li> <li>The playful and colorful design theme.</li> </ul>
• Background Music	Le la	~		<ul> <li>Instrumental melody or easy listening or no music at all.</li> </ul>
• Scent		Ĵ,	-	• Not prefer
5.2 Recommendation	08			

# **5.2 Recommendations**

To create a compelling and innovative retail design for a pet zone in a hypermarket, consider the functions and aesthetics consistent with the rest of the store, focusing on safety first. The scope of this research is a pet zone in Tops Market that aims to create a selling point with a primary focus on design aspects but still requires a marketing strategy to increase sales, particularly product assortment and promotions, which most customers give the priority. As a result, the recommendations as a design outcome can be divided into design criteria and perspectives.

#### 5.2.1 The Design Criteria

*The design criteria in Table 5.1 serve as a guideline* for developing the store atmosphere based on ambient factors and are adaptable to specific conditions, goals, stakeholders, and regulations. The criteria mainly focus on the functional and aesthetic since this needs to be concerned to design practically. In this case, the proposed area is approximately 250 square meters to fill in the basic requirements and recommendations from the analysis. The Design Perspectives will reflect the image of the pet zone and the layout plan with design elements of the design criteria.

Criteria	Justification	Recommendations
151	Functional & Aesthet	tic
• A well-designed <i>store</i> <i>layout</i> can create better traffic flow, convenience, and aesthetics.	• If it is not well- designed, it can create confusion, inconvenience, accident, and unattractiveness.	<ul> <li>The layout can be diagonal depending on the purpose of the store regulations.</li> <li>Conduct the proper survey to create a proper layout regarding both functions and aesthetics.</li> </ul>
• A well-designed shelving & fixture can entice more customers to enter the shop or zone.	• If it is not well- designed, it can create confusion, inconvenience, and unattractiveness.	<ul> <li>The shelving and fixture can be round in shape using light colors and decorations.</li> <li>The shelving and fixture functions and aesthetics need to go along with the overall store design theme.</li> </ul>

Table 5.2 Design	Criteria based o	on the ambient factors	

Criteria	Justification	Recommendations
	Functional & Aesthet	tic
• A well-designed product assortment can entice more customers to purchase products.	• If it is not well- designed, it can create boredom and inconvenience that leads to a disadvantageous competition.	<ul> <li>A variety of unique assortments such as innovative products and different sizes of products at affordable prices can increase customer's loyalty and satisfaction.</li> <li>Gondola shelf height should be reachable at eye level at 1.6 m, and wall shelf height can be 1.8 m to 2.2 m.</li> <li>Conduct the proper survey to sell quality products ontrend.</li> </ul>
• Well-designed <i>lighting</i> can create a better and friendly environment.	• If it is not well- designed, it can create unappealing and uncomfortable emotional responses.	• Cool white (3,000-4,500 k) to create freshness and brighten up the store.
• A well-designed <i>store</i> <i>theme with the right</i> <i>color and theme</i> can create impressions and excitement for customers.	• It can create an unimpressive image if it is not well-designed, and customers will never return for repetitive purchases.	• A playful, colorful, and adventurous design theme tends to fit all pet characteristics and create a pet-friendly atmosphere using light colors or pastel colors such as yellow, orange, pink, green, blue, and grey.

|--|

Criteria	Justification	Recommendations				
Functional & Aesthetic						
• The proper background music can entice customers to stay longer and make purchases.	• If the store or zone plays too loud or unpleasant music, it can create an uncomfortable atmosphere.	<ul> <li>Follow up the design and color trends in a particular period of time to create a step ahead of competitors.</li> <li>Soft background music such as easy listening songs and instrumental melodies can create a better atmosphere and encourage customers to purchase and stay longer. (optional)</li> </ul>				
• The proper <i>scent</i> can entice customers to stay longer and make purchases.	• The unpleasant scent besides aroma in the store can have a lousy store image.	• Aroma (fresh, floral scent - optional) might be risky and unnecessary for the pet zone. Still, a fresh and clean smell is essential.				

# Table 5.2 Design Criteria based on the ambient factors (cont.)

5.2.2 The Design Perspectives

In this final stage, a visual graphic presentation of the overall store image or design perspective is the outcome as a design guideline. *The following Figures (Figures 5.1-5.5) depict the ideal pet zone as seen through the point of view of ten different people* regarding the design elements that they would like to see in the pet zone in Tops Market.



Figure 5.1 Design Perspective 1



Figure 5.2 Design Perspective 2

Figures 5.1-5.2 depict the overall image of the design elements and factors that will aid in the integration of customer loyalty and satisfaction and their perception of the image of the pet zone in the Tops market. Pastel in light orange-pink color with a different tone to create a friendly atmosphere integrated with light yellow and green for fixtures design. The floor is white terrazzo with a graphic of a cat and a dog's paw. Light box signage is used to highlight an area and communicate with customers from a long distance.



Figure 5.3 Design Perspective 3 (The pet activity corner)

The pet activity corner is similar to a pet café where pets can wait and try their treats. This area could host a monthly event for pet lovers to get together and spend time with their pets while shopping in the pet zone. The area includes a sofa and mini playgrounds for pets to explore that are suitable for cats and dogs under the control of pet lovers. This zone is the most recommended area for pet parents to shop or do activities in the pet zone because this zone has never been available in other pet shops or zones. This area can keep customers satisfied and loyal, causing them to return and make Tops Market's pet zone their favorite place to shop.



Figure 5.4 Design Perspective 4 (The premium products corner)

The premium products corner is a popular spot for one-of-a-kind items such as organic food and products. This section may include a seasonal or on-trend product assortment for pets. The light green colored fixture represents nature or organic products with the highlighted light box signage above to attract people from a long distance. The product line should include a range of medium-to-high-end premium products at reasonable prices. Pet parents also appreciate having a wide range of brand options from which to compare prices and tastes.



Figure 5.5 Design Perspective 5 (The pet clinic)

A pet clinic is a location where a veterinarian can examine a pet or advise on which products to buy based on the pet's health. This area can host events weekly based on the particular theme of the event. The design acts as a welcome-friendly shop with white color and a window to observe. Pet parents who want to consult with a veterinarian in Tops Market's pet zone recommend this area. Within the area, it is dependent on the functional concept, which requires research for proper usage.



Figure 5.6 Design Perspective 6 (Gondola Shelving & Fixtures Design)

When customers first walk in, Gondola shelving & fixtures design primarily represents the image of the pet zone. The shelving design is light grey with a yellow cover at the end gondola. The color represents activity and friendliness, which is ideal for welcoming pets and pet parents to do their shopping. The round-shaped fixtures serve as a dump bin. Another fixture in three different materials and colors represents the product tester or highlighted products area to promote on-sale products. The column shelves include an LED screen for marketing at the front of the zone and display pet graphics with promotional products to attract customers' attention.



- 1. Cashier and accessory products
- 2. Gondola shelves
- 3. Promotional fixtures
- 4. Column shelf with an LED screen
- 5. Tester or highlighted products fixtures
- 6. Activity Area
- 7. Premium Products Corner
- 8. Cat Corner
- 9. Dog Corner
- 10. Pet clinic

# Figure 5.7 Design Perspective 7 (Top View)

Figure 5.7 depicts the top view or layout plan of the pet zone. The proposed layout plan is in the shape of a diagonal, with aisles placed at an angle to expose more products. It is a grid layout variation that can help customers find their way to the checkout counter. This layout is beneficial for space management and appealing for

displaying promotional and testing products in the front of the pet zone. Customers will appreciate that the dog and cat corners are separated for displaying specific products.

The red-highlighted legends highlight the *innovative design* for pet zone as a competitive advantage over its competitors. These new concepts (6,7,10) integrated into the Tops Market's pet zone can create a new pleasant shopping experience reflecting consumer behavior induced by store environment elements; the number of purchases and time and money spent in a store may be higher.

# 5.3 Limitations

This study has three months to collect primary and secondary research data, from June to August 2021. The scope of the in-depth interview is based on the main perspectives of the participants determined by their preferences, which cannot be right or wrong. As a result, this study may only provide an overview of pet zone design in Tops Market from ten participants who tend to agree. In addition, the study cannot represent the entire population's perspectives in Thailand toward pet zone design due to;

- The study uses a non-probability sampling method or convenience sampling.
- Time and budget are constraints.
- The interview questions are translated into Thai to encourage and facilitate participants in their native language.
- A few participants only have a knowledge background regarding the design aspects and Tops Market.
- Most participants as pet parents tend to own either dogs or cats that become the main design focus in the pet zone.
- The design outcome (criteria and perspective) is only a guideline for Tops Market based on participants 'preferences and researcher analysis without considering other factors, such as construction budget, areas (250 m<sup>2</sup>), and particular retail regulations.

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